

The Squirrel Watcher  
A PERIODIC EDITORIAL PUBLICATION PUBLISHED WHEN DEEMED NECESSARY  
Volume One Issue One

est  
WAS BASED ON THE WORKS OF L. RON HUBBARD

DIANOLOGY  
WAS BASED ON THE WORKS OF L. RON HUBBARD

DAVID MAYO'S TEACHINGS  
WERE BASED ON THE WORKS OF L. RON HUBBARD

And...

THE LIFE IMPROVEMENT COURSES  
ARE BASED ON THE WORKS OF L. RON HUBBARD

BOTWO\* The Squirrel Sez:

"So? What's it to ya'?  
Sure, it ain't Source, but if it's good enough for DM,  
it's good enough for me!"

\*BOTWO means "Based OnThe Works Of..."

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The use of the name L. Ron Hubbard is an editorial reference to the famous writer and philosopher of that name, and is not used for any commercial purpose.  
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The Squirrel Watcher  
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Volume One Issue Two

QUESTION #1  
WHAT ARE SP DIRECTIVES\*?  
(\*SP DIRECTIVES ARE ALSO SOMETIMES CALLED SPDs )

QUESTION #2  
HOW MANY SP DIRECTIVES ARE THERE?

QUESTION #3  
ARE SP DIRECTIVES BEING USED TO RUN AND MANAGE  
THE CHURCHES?

QUESTION #4  
WHERE, IN POLICY, DID L. RON HUBBARD AUTHORIZE  
THE ISSUANCE OR USE OF SP DIRECTIVES?

Ask your local registrar or church official for answers to the questions above, and ask for the answers in writing.

(BOTWO THE SQUIRREL TALKING:)  
"Who wants to know? Who's askin'? Where are you on lines? Is yer membership paid up? I tink ye'r one of them disaffected types, tryin' to spread black P.R. Chatter, chatter, snarl, gnash!"

BONUS QUIZ:  
What does the name "BOTWO" mean?  
ANSWER: It's an acronym for "Based On The Works Of..."

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Volume One Issue Four

Frequently Asked Questions About  
The Furry Age of Management

Q: Did David Miscavige (DM) actually engineer a SECRET agreement with the IRS--a suppressive group.

A: Yep. But don't take our word for it. Call the Office of Special Affairs and ask for the Tax Compliance Officer (TCO). Ask him if you can see the 4-inch thick agreement that DM held up at the IAS event, the one signed with the IRS.

Q: Is it really true that there is no policy anywhere written by L. Ron Hubbard that authorizes SP Directives (SPDs, or "Scientology Policy Directives"), and that these are based solely on a secret "advice" that only senior management terminals can see, and that supposedly came on some hidden data line?

A: Yep. But don't take our word for it. Call Religious Technology Center (RTC) and verify it for yourself.

Q: If this is now "The Golden Age of Tech," beginning 10 years after L. Ron Hubbard departed, what was it when he was personally training auditors in his own technology: The Stone Age of Tech?

A: Darn, you know, we wondered the same thing. Better call RTC and ask to speak to DM himself. He won't return our calls on this.

Q: There used to just be "Scientology," and now there is "The Scientology Religion." What's the difference?

A: There is a legally subtle difference, but one that is vitally important to The Furry Age. According to the booklet, Description of the Scientology Religion, "The Scientology Religion is based exclusively upon L. Ron Hubbard's research, writings and recorded lectures." (Emphasis added.) The fact that it is based on the works, and therefore not necessarily the works themselves, provides a legal "cover" for endless editing, deletions, additions, and other alterations of the source material.

Q: Okay but have there actually been instances of editing, deletions, additions, and other alterations of the source material?

A: Quite a bit. A long list has already been compiled, and the exact alterations will be presented in coming issues of The Squirrel Watcher. Right now you can walk into any church that is part of "The Scientology Religion" and find shelves full of "Life Improvement Courses." ALL of these say, right on the cover, "Based on the works of L. Ron Hubbard." They each contain non-LRH material, yet they are the first courses available to the public.

COMING NEXT ISSUE: DM CHATTERS!

Infamous quotes from the man who made it all possible!

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DM Squeaks! (Speaks)

Photo Caption: Here's DM at the 1993 IAS event, holding up a copy of the 4-inch thick "peace treaty" he had made with his friends, the IRS. What DM said: "I even brought a copy of it to show you." What DM didn't say: "This is a SECRET agreement with the IRS, and this is as close a look as YOU are ever going to get!"

DM! DM! DM! Why, if it weren't for David Miscavige, Chairman of the Board, Religious Technology Center, there wouldn't even BE a Squirrel Watcher! So we thought it was high time to serve up a fitting tribute to the man who made it all possible. And what better way than to present him in his own words. So herewith is just a small sampling of his chatterings, with a few choice comments:

DM ON TAXES AND THE IRS:

"The Internal Revenue Service...once our enemy, now see us as friends. And for my part, the feeling is mutual."

David Miscavige

November 1993 IAS Event

L. RON H HUBBARD ON TAXES AND THE IRS:

"Income tax is a suppressive effort to crush individuals and businesses..."

L. Ron Hubbard

HCO PL 25 June 1967

"Anyone trying to say that...income tax [is] vital is simply suppressive or stupid."

L. Ron Hubbard

Ability Magazine #13, 1966, "Economics"

"...I am sure that an IRS man is never happier than when he has just got through bankrupting a business."

L. Ron Hubbard

HCO PL 3 September 1982

"...[R]ip-off...is the 'exchange' condition of robbers, tax men, governments, and other criminal elements."

L. Ron Hubbard

HCO PL 10 September 1982

"There are no good government or SP group agents."

L. Ron Hubbard

HCO PL 26 December 1966

Uh, Dave: What was that you said again?--Ed.

DM ON TAXES AND THE IRS (REPRISE):

"The Internal Revenue Service...once our enemy, now see us as friends. And for my part, the feeling is mutual."

David Miscavige

November 1993 IAS Event

DM ON INTERPOL:

"In Washington, I met with the head of Interpol, Raymond Kendall.... This meeting had been arranged for more than a month and since this individual was traveling all the way from Interpol headquarters in Europe, it was hardly something I could cancel."

David Miscavige

Deposition before United States District Court for the Central District of California

L RON HUBBARD ON INTERPOL:

"Some people, unfortunately, can be very wily and spread all sorts of rumors or trouble.... Doing so is the very lifeblood of such criminal organizations as the FBI and Interpol."

L. Ron Hubbard

HCO PL 10 March 1982

"And what of the mighty Interpol, that tool of CIA? It was found to be a nest of war criminals hiding out from the law itself."

L. Ron Hubbard LRH ED 342 INT, 9 May 1932

Uh, Dave: Who was that you said you were meeting with? Another one of your friends?--Ed.

DM ON INTERPOL (BRIEF REPRISE):

"In Washington, I met with the head of Interpol, Raymond Kendall...."

David Miscavige

Deposition before United States District Court for the Central District of California

DM ON GETTING APPROVAL FROM HIS FRIENDS, THE IRS:

"These letters [from the Internal Revenue Service] act as a sort of 'government stamp of approval' for every one of those churches and groups."

David Miscavige

November 1993 IAS Event

L. RON HUBBARD SAYS:

"What's this? ...[A] society in this shape will approve Scientology into power? Hell no! And to hell with this society. We're making a new one. So let's skip the approval button from a lot of wogs...."

L. Ron Hubbard

HCO PL 26 May 1961

"...I was able to look this over and realize that there wasn't any government on Earth that had any right to give us a license to survive."

L. Ron Hubbard

Tape #6305C23, "State of OT"

Uh, Dave: Could you say what you said again? That bit about approval...--Ed.

DM ON GETTING APPROVAL FROM HIS FRIENDS, THE IRS (REPRISE):

"These letters [from the Internal Revenue Service] act as a sort of 'government stamp of approval' for every one of those churches and groups."

David Miscavige

November 1993 IAS Event

You know, I thought that was what you said. Ahem.--Ed.

MORE DM ON HIS FRIENDS, THE IRS:

"... [O]ver the years the IRS finally assembled a team of some very decent individuals to resolve these matters with us."

David Miscavige

November 1993 IAS Event

L. RON HUBBARD SAYS:

"There are no good government or SP group agents."

L. Ron Hubbard

HCO PL 26 December 1966

Dear me! This is confusing There must be some areas where DM is in agreement with the old man. How about the subject of the enemies of Scientology and the source of attacks. What do you say, Dave?--Ed.

DM ON THE SOURCE OF ATTACKS:

"As you no doubt realize, the IRS is basic on the chain of attacks on Scientology."

David Miscavige

November 1993 IAS Event

Dave! Those are your FRIENDS you're talking about! But wait! I get you now: since you've forged a "peace treaty" with the IRS, and since--as you say--they are "basic on the chain of attacks," then we can all rest easy and not worry any more. Right? Well, that's wonderful news. But, you won't mind if we just check in briefly with LRH and get his views on this, will you?--Ed.

L. RON HUBBARD SAYS:

"Our enemies on this planet are less than 12 men. ...[T]hey are, oddly enough, directors in all the mental health groups in the world...and they control, of course, income tax...."

L. Ron Hubbard  
Tape #6709C20 "Ron s Journal 67"

GULP! Dave! Those are your FRIENDS, the income tax people, he's talking about! Ron says they AREN'T basic on the chain, but that they are controlled by the SAME PEOPLE who control MENTAL HEALTH. Dave, we're confused. We know you wouldn't lie to us--would you? I mean, you're friends with these government people, and Interpol, and--well, ALL the very best people, really So please reassure us that you mean what you say below--Ed.

DM ON THE PURITY OF THE TECH:

"All of LRH's tech has been made available in a pure, unadulterated form."

David Miscavige

November 1993 IAS Event

OOPS! We've run slap out of room for this issue. Sorry, but we'll have to wait till next issue to find out if Dave is telling the pure, unadulterated truth about that. In fact, we'll devote our entire next issue to that very subject. And, oh, what an issue it is! Stay tuned, and don't miss a single vital issue of The Squirrel Watcher!--Ed.

COMING NEXT ISSUE: Is LRH's tech being cut, edited, altered, alloyed, adulterated and butchered, all with the approval of RTC? Nah-h-h-h...

Our Editorial Motto:

DON T TAKE OUR WORD FOR IT!

Although we at The Squirrel Watcher take great pride in getting our facts straight and accurate, you should check out EVERY fact thoroughly for yourself. Start by calling (213) 960-35 00. Ask for the Tax Compliance Officer at OSA International. Ask him if you can see the 4" thick "peace treaty" that DM arranged to have signed between the church and the IRS. When he tells you "no," ask why not. Ask who wanted it to be secret. Also, ask your local org to show you the video of the 1993 IAS event, and check our quotes here against DM's actual speech. And (text cuts off abruptly--?)

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Volume One Issue Six

LIARS, DAMNED LIARS AND

DAVID MISCAVIGE

When we left him last issue, David Miscavige (DM to his buddies), Chairman of the Board of the Religious Technology Center (RTC), was vowing: "All of LRH's tech has been made available in a pure, unadulterated form." But was Davey telling the pure, unadulterated truth? We WANTED to believe it (since he seems so often compelled to say it). But we never take anything for granted at THE SQUIRREL WATCHER, So we did a little checking. Here are just a few of our findings And recommendations.

1. OVER 400 OF L. RON HUBBARD'S WORDS HAVE BEEN SNIPPED FROM THE TAPE CALLED "STUDYING: INTRODUCTION." Compare page 5 of the transcripts for the 1982 version(released when LRH was around), and the 1987 version--released and approved by you-know-who. (Hint: his initials are "DM.") These deletions are virtually undetectable on \_ the tapes. But, gosh, DM sez: "I...ensure that any attempted perversion of the technology of Dianetics and Scientology is rapidly dealt with, to keep the religion pure.... ."

2. OVER 600 OF LRH'S WORDS HAVE BEEN CHOPPED OUT OF ESTABLISHMENT OFFICER TAPE #1, "EST'O'S INSTANT HAT." We're not supposed to know this--and neither are you--but a little birdie told us, and we verified it. (Birdies often nest in the same trees where squirrels live.) Of course, DM sez: "All of LRH's tech has been made available in a pure, unadulterated form."

3. IN HCO PL 18 DECEMBER 1961, "STANDING ORDERS, HCO," RON SAYS, "BY MY OWN CREED, A BEING IS ONLY AS VALUABLE AS HE CAN SERVE OTHERS." This policy has now disappeared from the OEC Volumes. But rest assured, DM sez: "I also oversee the affairs of the Religious Technology Center in...verifying that the source writings of the religion are kept pure."

4. THERE NOW EXIST "SECULARIZED" VERSIONS OF SOME OF LRH'S TAPED LECTURES WHERE, FOR INSTANCE, THE TERM "PC" HAS BEEN CHANGED TO THE WORD "PERSON." But DM sez, "All of LRH's tech has been made available in a pure, unadulterated form." (One might wonder--is that really LRH saying the word "person," or did some other person, a person who sounds like LRH, say the word "person" for LRH? Hm-m-m.)

5. LRH'S DEDICATION IN THE BOOK "SCIENCE OF SURVIVAL" WAS TO HIS DAUGHTER, DIANA HUBBARD. Apparently this didn't sit well with DM and friends at RTC; the dedication is missing from their edition.

6. PERHAPS SQUEAMISHNESS ACCOUNTS FOR THE FACT A THAT THE DEFINITION OF THE SECOND DYNAMIC HAS BEEN CHANGED IN THE CURRENT EDITION OF THE BOOK "FUNDAMENTALS OF THOUGHT." This is the book Ron wrote as a resume of Scientology to be translated into non-English tongues. For more than ten separate printings, while he was on the line, the definition remained the same. After he was gone, the RTC-approved (altered) version was released. But DM sez--ah-h-h, never mind.

7. ALTERATION AND INTERPRETATION (UH, SQUIRRELING) HAVE REALLY BECOME A FREE-FOR-ALL IN A RASH OF WORKS THAT HAVE BEEN RELEASED SINCE DM TOOK OVER. Masquerading under the banner, "Based on the works of L Ron Hubbard," these travesties contain watered-down, altered, or re-written versions of LRH's source writings. No direct, specific credit is given to the parts that are actually written by LRH, either; there is just no distinction whatsoever.

These "BOTWOs" (Based On The Works Of...) are being pushed out in mass quantities all over the globe. They include, of course, the DM-endorsed book, "The Scientology Handbook," which has been broken down into many little squirrelette booklets foisted off in the thousands on unsuspecting Scientologists to "sell to their friends." Seeing the name L. Ron Hubbard on the cover, Scientologists are misled, then, into spreading the altered versions far and wide. And altered they are. Here is one example only (out of so many, we're still working on cataloguing them all). In this example, LRH's original source writing has been subtly altered to remove the source from it. First, here's what LRH actually wrote, with his by-line:

"In reviewing several org upsets, I have found that the third party can go completely overlooked even in intensive investigation." (Emphasis added--Ed.)

L. Ron Hubbard HCo PL 24 February 1969, JUSTICE

Now here's the covert "improvement" that DM approved for publication in the "BOTWO" (squirrel) version:

"In reviewing several organizational upsets, it has been found that the third party can go completely overlooked even in intensive investigation." (Emphasis added--Ed.)

Squirrel Unknown

page 312, "The Scientology Handbook"

Note how LRH has been neatly removed as source.

With the release of "The Scientology Handbook," plus a host of entry-level courses called "The Life Improvement Courses" (first introduced in 1988, almost three years after LRH's departure), the entire bottom end of the bridge is now a mine-field of squirrely alterations. Here's just one example from the "Dynamics of Money" course. Again, we'll start with what LRH actually said:

"This is called rip-off. It is the 'exchange' condition of robbers, tax man, governments and other criminal elements." (Emphasis added--Ed.)

L. Ron Hubbard

HCO PL 10 September 1982, Finance series 36

Now compare the covert "improvement" that DM approved for publication in the "BOTWO" (squirrel) version:

"This is called rip-off. It is the 'exchange' condition of robbers, most tax men, many governments and criminal elements." (Emphasis added--Ed.)

Squirrel Unknown

page 45, "The Dynamics of Money" course book

Note the addition of the words "most" and "many," and the deletion of the word "other." Of course you should note, also, that it completely changes LRH's original meaning. Subtle, isn't it? Cute, isn't it? (Maybe this was DM's way of sucking up to his friends, the IRS [see The Squirrel Watcher, Volume 1, Issue 5]--Ed.)

Well, we're out of space again. Thank goodness there are lots of you honest, decent people out there. But we've also met a few liars. And even some damned liars. And then we met DM. We leave it to you, gentle reader, to decide what category he is in.

COMING NEXT ISSUE

A BIG surprise (for somebody)!

Our Editorial Motto:

DON T TAKE OUR WORD FOR IT!

That's our single recommendation: you should thoroughly check out for yourself EVERY fact you read here. Get your confront up on evil, open you eyes, and LOOK! Then do something about it. Writ it up! Demand only straight LRH. Demand that the squirreling be stopped. And good luck to you.

"The only way you can control people is to lie to them. You can write that down in your book in great big letters....When you find an individual is lying to you, you know that the individual is trying to control you...because if they give you enough misinformation they will pull you down the tone scale so that they can control you."

L. Ron Hubbard

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Volume Two Issue One

The Wit and Wisdom of

David Miscavige

Introducing Mr. David Miscavige, Chairman of the Board of the Religious Technology Center (RTC), Protector of the Trademarks, Carrier of the Torch, Keeper of the Flame, and, in his own little circle of sycophants, Leader of the Pack. Last issue (Volume I, Issue 6, "Liars, Damned Liars, and David Miscavige"), we pointed out some discomfoting inconsistencies in a few of Mr. Miscavige's public utterings. We also promised you some surprises. And nothing is quite as surprising as the wit and wisdom of David Miscavige when revealed in the clear light of simple, straightforward questions, put to him in court-ordered sworn testimony. We all know him best, perhaps, bathed in the glow of stage lights: scripted, rehearsed, flanked by giant columns and pillars of flame, coiffed, uniformed, propped up by pomp and glory and stage sets and special effects. Which is why we are introducing Mr. David Miscavige--unscripted, unrehearsed, and properly attired...

QUESTION: Mr. Miscavige, do you have a high school education?

MISCAVIGE: I don't know what that question means.

(Should we just stop here? Nah-h-h. Let's go on; it can only get better.--Ed.)

QUESTION: Mr. Miscavige, when you were first appointed to the position of Chairman of the Board ...who were the other board members?

MISCAVIGE: I have no idea what that question means. ...

QUESTION: What is the function of the trustees?

MISCAVIGE: Okay. When you say, "function," let me just understand what you mean. ...

QUESTION: What corporate position(s) did you take, and when did you take them?

MISCAVIGE: What do you mean by "corporate positions?"...

QUESTION: You have not been President of RTC; is that correct?

MISCAVIGE: Okay. Just one second. I need to speak to him for a second.

(Conference between counsel and witness)

MISCAVIGE: I'm not totally sure, but certainly not since RTC has been in operation as an

organization or a corporation.

What did he just say? Anybody? Anybody? Okay, maybe we should have quit while we were ahead. But it's just got to get better! Perhaps Dave will have better luck with a different subject--like the Organization Executive Course (OEC). The OEC is made up of separate courses, each derived from one of the several volumes that are known collectively as "The OEC Volumes." DM's own RTC has authorized the following definitive statement regarding the OEC: "There is a wealth of administrative technology...in the new Organization Executive Course volumes, and in the OEC Course (sic--take note of that wording; we'll come back to it)... . There is no other way to run a successful organization... ." Well, Dave?

QUESTION: Did you ever study all the Organization Executive courses, Mr. Miscavige?

MISCAVIGE: Well, what do you mean by that?

QUESTION: Well, there's a set of green volumes generally referred to as the OEC Volumes.

MISCAVIGE: Mm-hmm.

QUESTION: Is it a course format?

MISCAVIGE: The OEC volumes?

QUESTION: The OEC volumes.

MISCAVIGE: No, they're in volumes; they're in books.

QUESTION: When you study the OEC volumes, it's a course that you take, isn't it?

MISCAVIGE: There is a course, but you say, "when you study the OEC volumes, it's a course that you take," and I'm telling you it's entirely inaccurate.

QUESTION: The OEC course is entirely separate from the OEC volumes?

MISCAVIGE: Yes. Maybe. That's 50-50. No. I mean--no, it's not an accurate statement.

...OEC means Org Exec Course. So you're asking me if I took the Org Exec Course course. Of course I didn't, because there's no such thing as the Org Exec Course course. (See RTC's authorized wording above--Ed.)

QUESTION: But there's an Org Executive Course?

MISCAVIGE: Yes.

QUESTION: Did you take that course?

MISCAVIGE: Which one? That's where the confusion is entering here.

QUESTION: All right. How many are there?

MISCAVIGE: When, now?

QUESTION: How many Org Executive Courses are there now is fine. ...

MISCAVIGE: I don't know what you mean by that. I really don't. You're confusing a set of volumes with a course. What exactly are you asking me?

QUESTION: I think the question stands for itself. ...

MISCAVIGE: You asked me how many Org Executive Courses are there. ...I don't get it. How many Org Executive Courses? There have been numerous. That's my answer.

QUESTION: Have you studied the OEC Volumes?

MISCAVIGE: What do you mean by that? Really, I'm serious. Clarify for me--

QUESTION: (Y)ou've taken the OEC? You have taken a course entitled the Org Executive Course?

MISCAVIGE: No. Taken? No. I don't--I don't even know what that means, "taken." No.

QUESTION: But you've done the Org Executive Course?

miscavige's attorney: I don't know what "done" means.

QUESTION: Have you been certified as having taken the Org Executive Course?

MISCAVIGE: I don't think so.

QUESTION: Have you graduated from the Org Executive Course?

MISCAVIGE: No.

See! We told you it would get better: Dave finally actually answered a question! So since we're on a roll: The current authorized biography of David Miscavige, published on the World Wide Web by the Church of Scientology International (CSI), says: "In the early 1980s, Mr. Miscavige was a leader in reorganizing the corporate structure of the Church... ." In 1982, Miscavige hosted, ran, and MC'ed a Mission Holders' Conference that announced the corporate restructuring in which he had been "a leader." So let's if Dave can answer some questions about his leadership role:

QUESTION: In...October of 1982, did you attend a meeting in San Francisco, known as the Mission Holders' Conference?

MISCAVIGE: Yes, I did.

QUESTION: Did you have any zone of responsibility in terms of planning, overseeing that conference?

MISCAVIGE: I don't know what that question means. ...

QUESTION: Was one of the purposes of the conference to announce, to the mission holders, changes in the corporate structure of Scientology?

MISCAVIGE: Yes.

QUESTION: Okay. And are you familiar with the plans, the work that went on prior to the conference in developing those changes?

MISCAVIGE: Familiar? Why don't you define that for me. ...

QUESTION: You may want to take a look at this (a transcript of the 1982 Mission Holders'



Conference). Towards the top of page 4, Mr. (Lymon) Spurlock states that: "Prior to the end of 1981, a few of us got together and took a look at the corporate structure of the church with a view in mind of making it more defensible and more regular and to make an overall improvement." And then he refers to a chart. When says "a few of us," who is he talking about?...

MISCAVIGE: I would have to guess who he had in mind.

QUESTION: Were you one of the people he had in mind?

MISCAVIGE: ...I don't know what he was thinking when he said this.

(The questioner now brings out the official chart, mentioned above, that was used by Miscavige and Lymon Spurlock at the Mission Holders' Conference to graphically illustrate the new corporate relationships. The questioner shows it to "the leader" of the corporate restructuring.)

QUESTION: Does the line on the chart between RTC and CSI correctly reflect RTC was senior to CSI?

MISCAVIGE: I don't know what that reflects. I don't know what the meaning of that line was.

QUESTION: Was RTC senior to CSI?

MISCAVIGE: What is your definition of senior? ...

QUESTION: All right. Did RTC have any responsibility for being able to supervise any functions of CSI?

MISCAVIGE: What do you mean by "supervise?"...

QUESTION: The line between RTC and SMI (Scientology Missions International) here, does that reflect any way in which RTC was senior to SMI?

MISCAVIGE: That line?

QUESTION: Yes.

MISCAVIGE: I don't know why that line is there like that. I don't know.

QUESTION: Well, was the conference, to the best of your recollection, an accurate representation of what the new corporate lines of authority were going to be?

MISCAVIGE: Corporate lines of authority?

(Hmm-m-m. One wonders: Is Dave lying in his authorized bio, or in his sworn testimony? \*sigh\* Let's move on, shall we?--Ed.)

QUESTION: ...Did you participate in the preparation of this document (a booklet: "The Command Channels Of Scientology")?

MISCAVIGE: What do you mean by "participate?" ...

QUESTION: Did you approve the draft that you saw before it was sent back to be put into the final draft?

MISCAVIGE: Yes. ... (Bookmark this; we'll come back to it in a second.--Ed.)

QUESTION: Did you have any communications from Mr. Hubbard, in writing, either by telex or typewritten form, regarding the management of other Scientology organizations or corporations after your arrival at Gilman Hot Springs? ...

MISCAVIGE: I don't get the question. I don't know what you're asking me.

(Attorney-client discussion held off the record.)

MISCAVIGE: Tell me what you mean by "management." You define for me "management."

QUESTION: Well, what do you understand "management" to mean, Mr. Miscavige? ...

MISCAVIGE: I don't understand the question. I don't understand what you mean by "management" when you use that term. ...I'm quite willing to answer if you make it clear to me exactly what you're asking me.

QUESTION: Reading from "The Command Channels Of Scientology," a booklet copyrighted by CSI in 1988, which...defines, from an LRH "Essay on Management," the following: "Management could be said to be the planning of means to attain goals and their assignation for execution to staff and the proper coordination of activities within the group to attain maximal efficiency with minimal effort to attain determined goals."

MISCAVIGE: So I've read the "Essay on Management;" is that your question?

QUESTION: No.

MISCAVIGE: I've also read this book ("The Command Channels Of Scientology") which is 1988, which is eight years after the question you're asking me. (Huh?--Ed.) I'm not sure what--what exactly do you want to know?

QUESTION: Using that definition of management, Mr. Miscavige, do you--

MISCAVIGE: Okay. Give me that.

QUESTION: There you go (indicating in the booklet "The Command Channels Of Scientology," which she had just read from--the very booklet DM says, above, that he had approved!).

MISCAVIGE: When are you asking me this?

QUESTION: There's the definition of management. You've asked what that means.

MISCAVIGE: No. No. I'm asking when. Your question doesn't-- What time frame? When are we talking about?

QUESTION: I'm asking, subsequent to your arrival at Gilman Hot Springs. ...

MISCAVIGE: You tell me exactly--I don't get exactly what you--what exactly you're wanting to know about this. I'm going to be extremely precise here. You say about management. So if I read this definition, like about this paragraph, I don't know that I received any.

QUESTION: No, about the concept which that paragraph deals with, Mr. Miscavige.

MISCAVIGE: Well, this--this is a concept.

QUESTION: I request that you respond--

MISCAVIGE: This is a concept out of "An Essay on Management." Now, if you'd like--do you have a copy of the entirety of the "Essay on Management," which we probably should read here just so we're not--so we have a complete-- This, obviously, was not written for this deposition. This was written for--

QUESTION: Mr. Miscavige--

MISCAVIGE:--Scientologists. ...You're asking me about a paragraph out of this, and I think--I think if you have the "Essay on Management," let's take a look at the whole thing, and maybe I could--if that's what you're talking about, I can probably answer it more easily. I mean, if you look at this, this is a pretty-- This isn't a doingness. This is a statement, a concept. You're reading to me about a concept? I don't know. I have trouble with that.

QUESTION: I will note for the record that I will consider this a failure to answer the question and, therefore, subject to a motion to compel. ...

(\*sigh\* Let's move on again, shall we?--Ed.)

QUESTION: You stated you did receive communications in writing from Mr. Hubbard...

MISCAVIGE: Let me ask you, then, what do you mean by "communications?" Tell me what you mean by "communications," and I think we can get somewhere here. ...

QUESTION: If they (the communications you received) were not signed, what was the means by which you knew they came from Hubbard?

MISCAVIGE: How did I know they were from LRH?

QUESTION: Yes.

MISCAVIGE: I knew they were dictation tapes...that's how I generally knew.

QUESTION: Okay. But somebody handed you the written communication, the typed--

MISCAVIGE: No.

QUESTION: How did you get it?

MISCAVIGE: It would be on my desk.

QUESTION: And you don't know how it got there--specifically who put it on there?

MISCAVIGE: No, I don't know that. ...You asked me how did I know (the communications were from LRH)?

QUESTION: Yes.

MISCAVIGE: You want my answer?

QUESTION: Yes.

MISCAVIGE: I knew. That's my best answer. I knew.

Should we count that as an answer? Ah, let's go ahead and give it to him. In fact, let's give him two points--one for ESP. Now let's hear what Dave thinks about responsibility and the sanctity of L. Ron Hubbard's works:

QUESTION: As a Scientologist, Mr. Miscavige--

MISCAVIGE: Yes.

QUESTION: --Who has had a variety of positions and responsibilities, is it--

MISCAVIGE: Well, as a Scientologist. I am a Scientologist; that has nothing to do with position or responsibility, but as a Scientologist, okay.

QUESTION: --Who has also had a variety of positions and responsibility.

MISCAVIGE: Okay.

QUESTION: Is it important that responsibility be exercised and actions taken according to Source?

MISCAVIGE: How do you define "responsibility?"...

QUESTION: Are HCO PL's (Hubbard Communications Policy Letters) to be followed exactly?

MISCAVIGE: What do you mean by that--"followed exactly?"...

QUESTION: Here is an HCO PL of October 29, 1962 signed by L. Ron Hubbard... . Is this policy letter current?

MISCAVIGE: Well, if you consider 28 years ago current. ...

QUESTION: Policy letters...written by L. Ron Hubbard cannot be withdrawn; is that correct?

MISCAVIGE: Policy letters which stay in print, yes, that is a correct--that's a correct statement. I don't know what "withdrawn" means; that's why I'm explaining what I mean.

QUESTION: Well, could they be overruled?

MISCAVIGE: How do you mean? It's a writing. You know, you're asking me about a piece of paper. I mean, can you overrule a book? I don't know what that means.

QUESTION: (C)an this be cancelled?

MISCAVIGE: Cancelled? No, but I don't understand when you say that. If you send a letter to somebody, can you cancel that letter? There's my answer to your question. ...

QUESTION: Is it important that...responsibilities be performed according to Source; is that a correct statement?

MISCAVIGE: No.

(Stunned silence here, folks.) Well (gulp), he answered yet another question. (He mighta' oughta' stayed home for that one.) Let's take a break for some air. Perform the endless

loop below until you get tired of it, then read on:

Begin endless loop:

QUESTION: Are you familiar with the practice of bypass?

MISCAVIGE: "The practice of bypass," I don't know what that means.

QUESTION: What does "bypass" mean?

MISCAVIGE: In normal english definition, I guess, to pass something by.

QUESTION: Does it have a significance as management policy within Scientology?

MISCAVIGE: The word "bypass?"...I mean, now you're asking me a technical question in reference to-- Just one second.

(Attorney-client discussion held off the record.)

miscavige's attorney: He's confused. Mr. Miscavige said to me that he's confused by what you mean.

QUESTION: ...Is it the duty of management to bypass into (an) area and take charge to make sure that things get back on track...?

MISCAVIGE: Well, would you clarify to me what you mean by "management?"...

(Argghh! No! Please let's don't go through that again!--Ed.)

QUESTION: Does bypass...ever occur between orgs, a senior org bypassing...a junior org?

MISCAVIGE: These are very hypothetical. Give me-- Who do you mean? What do you mean by that, "bypassing?" (Return to "Begin endless loop," OR, continue reading below.)

QUESTION: Have you taken any business courses, Mr. Miscavige?

MISCAVIGE: I wouldn't know what that means.

QUESTION: Have you taken any courses in community colleges or colleges or business schools regarding management principles?

MISCAVIGE: You mean public schools?

QUESTION: In any school.

MISCAVIGE: I'm not sure I get it yet.

QUESTION: What is it that you don't understand, Mr. Miscavige?

MISCAVIGE: Well, I think I know a lot about business, but I don't know what you're asking me. ...

Well, dear reader, you may be asking, "How in the world did this man ever get into a position of authority?" Fortunately, DM himself is ready with the answer:

QUESTION: Who appointed you to the Board of RTC?

MISCAVIGE: The trustees of RTC.

QUESTION: Who were who(m)?

MISCAVIGE: Who were Norman Starkey, Lyman Spurlock and myself.

In the immortal circuit-words of DM: "There you go..."

A Word or Two About "Out of Context"

We get feedback about The Squirrel Watcher from time to time. Besides the kudos for making invaluable information available to a broad readership, we also, of course, hear about rabid complaints from the squirrels we report on. They actually have two, and only two, lines of attack (since they never address the facts we report on): The primary one is Discredit the Source of the Information (which is why we remain fabian). The other is, "It's Taken Out of Context!" We edit only for clarity and relevance. We also always invite our readers to go to the same sources we went to for our information, and to make their own informed decisions. See [below] for the publicly-available sources where we got the information in this issue.

1. 1990 Deposition of David Miscavige, Superior Court of the State of California for the County of Los Angeles, Case No.

C 694401. We found it on the Web at:

<http://www.geocities.com/ResearchTriangle/7959/dm.html>

2. Church of Scientology International 1997 Biography of David Miscavige on the Web. We found it at:

<http://www.scientology.org/scnnews/miscavg.htm>

(Of course, once this issue comes out, we wouldn't put it past DM to have the page changed, removing the part about him being "a leader" in the corporate restructuring. But that's what it says now.)

And remember our editorial policy:

Don't Take Our Word For It; Look For Yourself!

Now let us leave you with these incisive quotes:

"(T)here is a test for sanity...which is so simple that anyone can apply it. What is the communication lag of the individual?... The fast answer tells of...the sane mind... .

"(C)ommunication lag is: `the length of time intervening between the posing of the

question...and the exact moment that question...is answered.' ...It does not matter if (he) stood on his head, went to the North Pole, gave a dissertation on Botany, stood silent, answered some other question, thought it over...or began to stack beads. Any other action but answering...is communication lag."

L. Ron Hubbard

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# The SQUIRREL WATCHER



A PERIODIC EDITORIAL PUBLICATION

PUBLISHED WHEN DEEMED NECESSARY

Volume One

Issue One

est

WAS BASED ON THE WORKS OF L. RON HUBBARD.

DIANOLOGY

WAS BASED ON THE WORKS OF L. RON HUBBARD.

DAVID MAYO'S TEACHINGS  
WERE BASED ON THE WORKS OF L. RON HUBBARD.

*And...*

THE LIFE IMPROVEMENT COURSES  
ARE "BASED ON THE WORKS OF L. RON HUBBARD."

**BOTWO\***  
The Squirrel

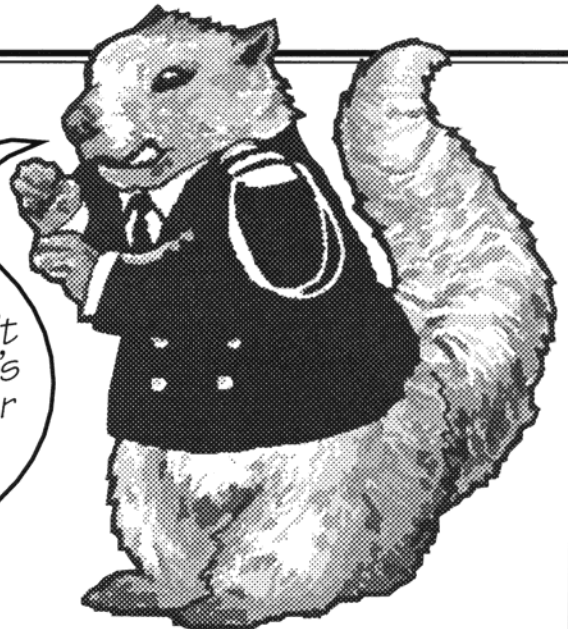
**Sez:**

"So?  
What's it to  
ya'? Sure, it ain't  
Source, but if it's  
good enough for  
DM, it's good  
enough for  
me!"

\* **BOTWO**

*means*

"Based On The Works Of..."



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# The SQUIRREL WATCHER

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Volume One

Issue Two



## QUESTION #1

WHAT ARE SP DIRECTIVES\*?

(\*SP DIRECTIVES ARE ALSO SOMETIMES CALLED "SPDs")

## QUESTION #2

HOW MANY SP DIRECTIVES ARE THERE?

## QUESTION #3

ARE SP DIRECTIVES BEING USED TO RUN AND MANAGE THE CHURCHES?

## QUESTION #4

WHERE, IN POLICY, DID L. RON HUBBARD AUTHORIZE THE ISSUANCE OR USE OF SP DIRECTIVES?

*Ask your local registrar or church official for answers to the questions above, and ask for the answers in writing.*

"Who wants to know? Who's askin'? Where are you on lines? Is yer membership paid up? I t'ink ye'r one of them disaffected types, tryin' to spread black P.R. Chatter, chatter, snarl, gnash..."

**BOTWO**  
The Squirrel



### BONUS QUIZ:

What does the name "BOTWO" mean?

ANSWER: It's an acronym for "Based On The Works Of..."

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# The SQUIRREL WATCHER

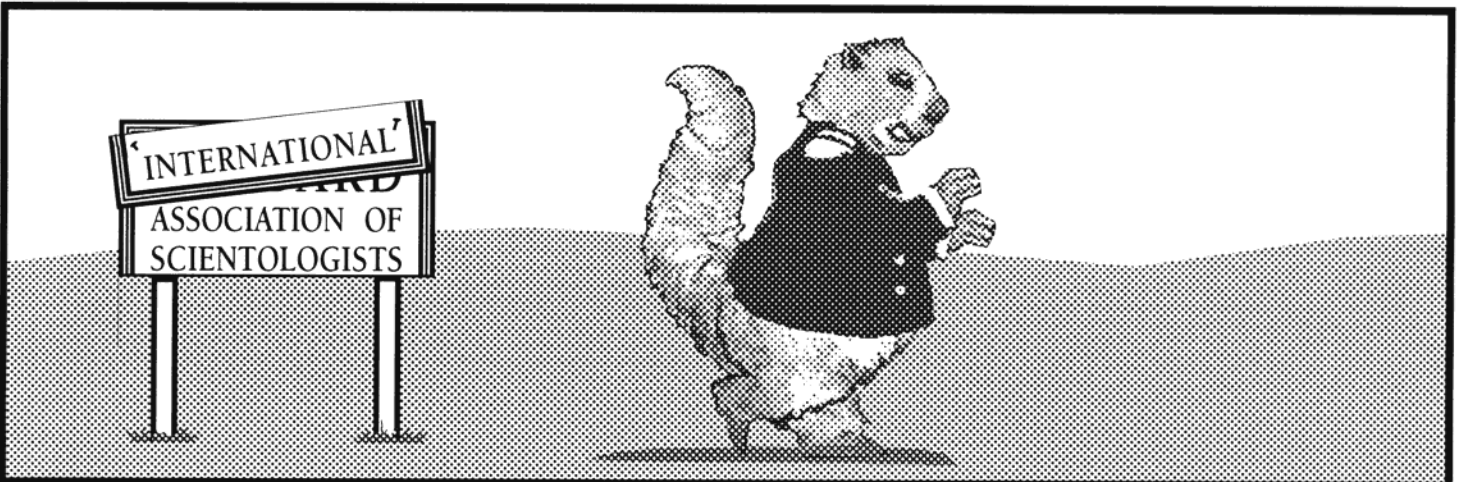
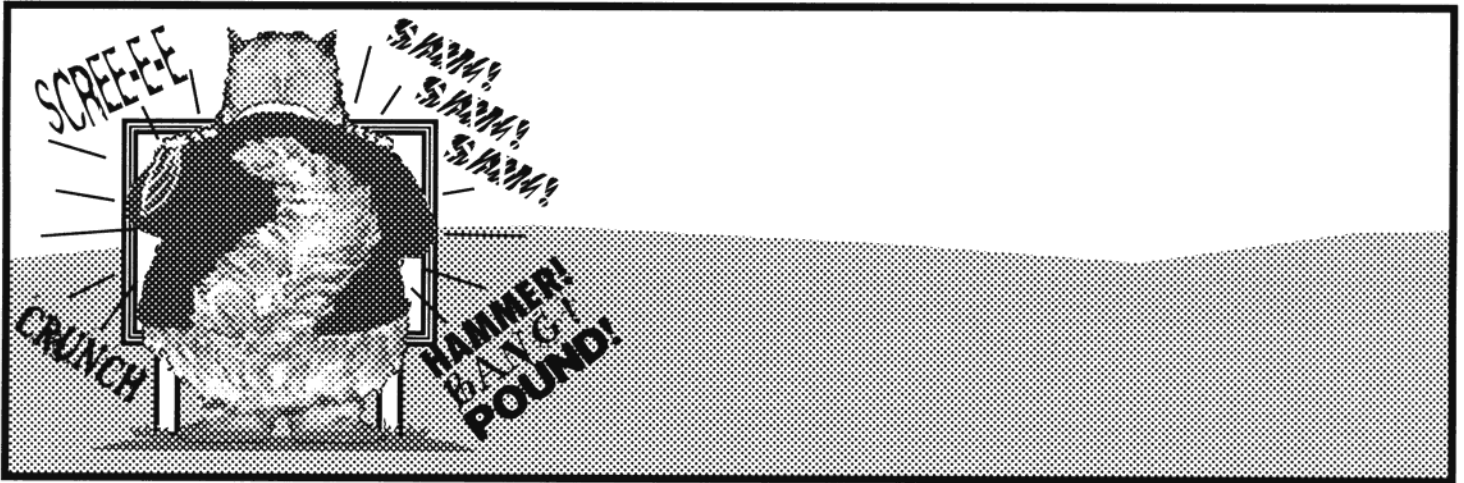
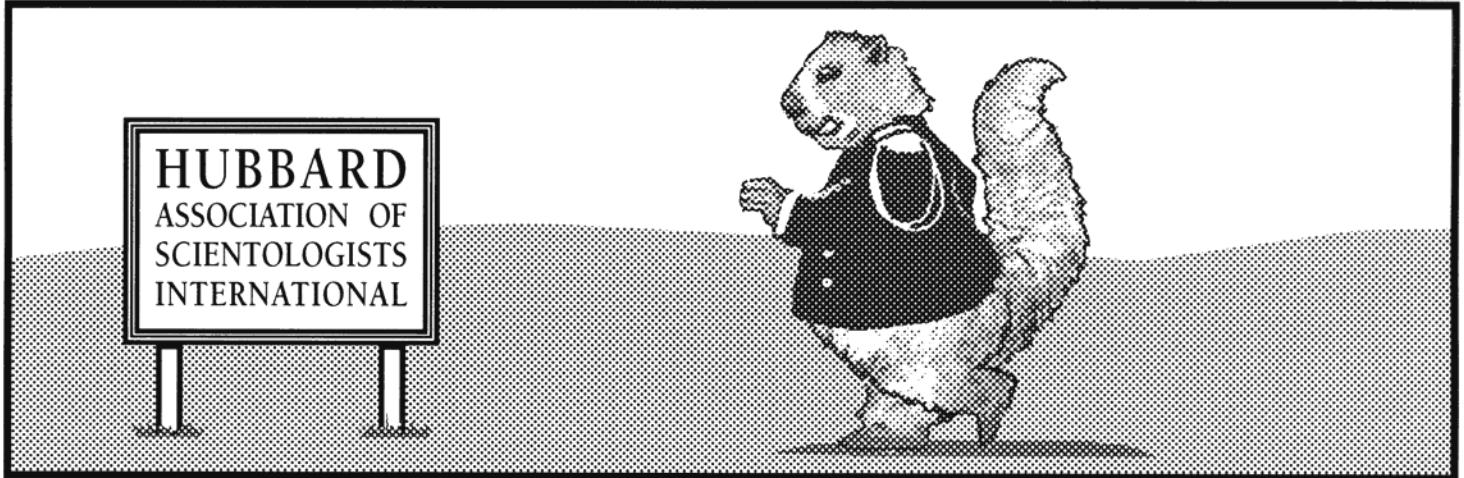


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Volume One

Issue Three



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# The SQUIRREL WATCHER



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Volume One

Issue Four

## Frequently Asked Questions About

**Q:** Did David Miscavige (DM) actually engineer a SECRET agreement with the IRS—a suppressive group.

**A.** Yep. But don't take our word for it. Call the Office of Special Affairs and ask for the Tax Compliance Officer (TCO). Ask him if you can see the 4-inch thick agreement that DM held up at the IAS event, the one signed with the IRS.

**Q:** Is it really true that there is no policy anywhere written by L. Ron Hubbard that authorizes SP Directives (SPDs, or "Scientology Policy Directives"), and that these are based solely on a secret "advice" that only senior management terminals can see, and that supposedly came on some hidden data line?

**A.** Yep. But don't take our word for it. Call Religious Technology Center (RTC) and verify it for yourself.

**Q:** If this is now "The Golden Age of Tech," beginning 10 years after L. Ron Hubbard departed, what was it when he was personally training auditors in his own technology: The Stone Age of Tech?

**A.** Darn, you know, we wondered the same thing. Better call RTC and ask to speak to DM himself. He won't return our calls on this.

**Q:** There used to just be "Scientology," and now there is "The

## The Furry Age of Management

Scientology Religion." What's the difference?

**A.** There is a legally subtle difference, but one that is vitally important to The Furry Age. According to the booklet, *Description of the Scientology Religion*, "The Scientology Religion is **based exclusively upon** L. Ron Hubbard's research, writings and recorded lectures." (Emphasis added.) The fact that it is based on the works, and therefore not necessarily the works themselves, provides a legal "cover" for endless editing, deletions, additions, and other alterations of the source material.

**Q:** Okay, but have there actually been instances of editing, deletions, additions, and other alterations of the source material?

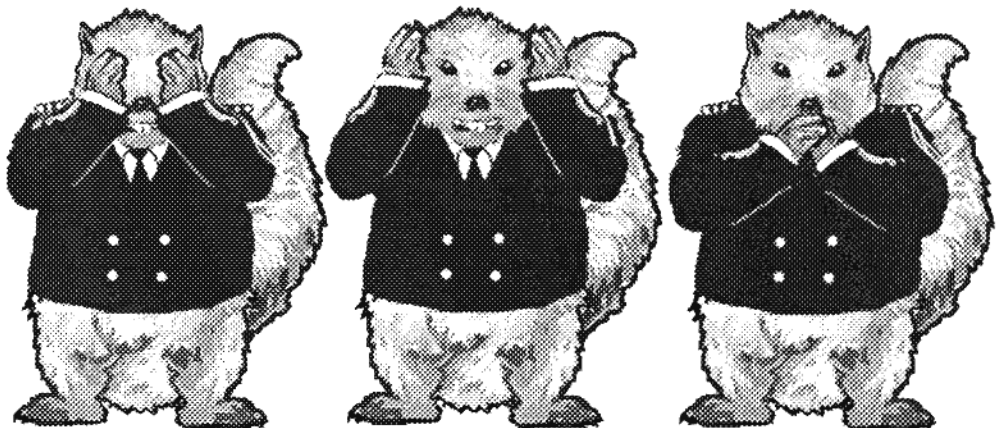
**A.** Quite a bit. A long list has already been compiled, and the exact alterations will be presented in coming issues of *The Squirrel Watcher*. Right now you can walk into any church that is part of "The Scientology Religion" and find shelves full of "Life Improvement Courses." ALL of these say, right on the cover, "Based on the works of L. Ron Hubbard." They each contain non-LRH material, yet they are the first courses available to the public.

**COMING NEXT ISSUE: DM CHATTERS!**

**Infamous quotes from the man who made it all possible!**

**BOTWO\***  
The Squirrel  
demonstrates how to survive in

The  
**Furry**  
Age of  
Management



\*BOTWO means "Based On The Works Of..."

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# The SQUIRREL WATCHER



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Volume One

Issue Five

# DM Squeaks!

*DM! DM! DM! Why, if it weren't for David Miscavige, Chairman of the Board, Religious Technology Center, there wouldn't even BE a Squirrel Watcher! So we thought it was high time to serve up a fitting tribute to the man who made it all possible. And what better way than to present him in his own words. So herewith is just a small sampling of his chatterings, with a few choice comments:*

## DM ON TAXES AND THE IRS:

"The Internal Revenue Service...once our enemy, now see us as friends. And for my part, the feeling is mutual."

**David Miscavige**  
November 1993 IAS Event

## L. RON HUBBARD ON TAXES AND THE IRS:

"Income tax is a suppressive effort to crush individuals and businesses..."

**L. Ron Hubbard**  
HCO PL 25 June 1967

"Anyone trying to say that...income tax [is] vital is simply suppressive or stupid."

**L. Ron Hubbard**  
Ability Magazine #13, 1966, "Economics"

"...I am sure that an IRS man is never happier than when he has just got through bankrupting a business."

**L. Ron Hubbard**  
HCO PL 3 September 1982

"...[R]ip-off...is the 'exchange' condition of robbers, tax men, governments, and other criminal elements."

**L. Ron Hubbard**  
HCO PL 10 September 1982

"There are no good government or SP group agents."

**L. Ron Hubbard**  
HCO PL 26 December 1966

*Uh, Dave: What was that you said again?—Ed.*

## DM ON TAXES AND THE IRS (REPRISE):

"The Internal Revenue Service...once our enemy, now see us as friends. And for my part, the feeling is mutual."

**David Miscavige**  
November 1993 IAS Event



*Here's DM at the 1993 IAS event, holding up a copy of the 4-inch thick "peace treaty" he had made with his friends, the IRS. What DM said: "I even brought a copy of it to show you." What DM didn't say: "This is a SECRET agreement with the IRS, and this is as close a look as YOU are ever going to get!"*

## DM ON INTERPOL:

"In Washington, I met with the head of Interpol, Raymond Kendall... This meeting had been arranged for more than a month and since this individual was traveling all the way from Interpol headquarters in Europe, it was hardly something I could cancel."

**David Miscavige**  
Deposition before United States District Court for the Central District of California

## L. RON HUBBARD ON INTERPOL:

"Some people, unfortunately, can be very wily and spread all sorts of rumors or trouble... Doing so is the very lifeblood of such criminal organizations as the FBI and Interpol."

**L. Ron Hubbard**  
HCO PL 10 March 1982

"And what of the mighty Interpol, that tool of CIA? It was found to be a nest of war criminals hiding out from the law itself."

**L. Ron Hubbard**  
LRH ED 342 INT, 9 May 1982

*Uh, Dave: Who was that you said you were meeting with? Another one of your friends?—Ed.*

## DM ON INTERPOL (BRIEF REPRISE):

"In Washington, I met with the head of Interpol, Raymond Kendall..."

**David Miscavige**  
Deposition before United States District Court for the Central District of California

## DM ON GETTING APPROVAL FROM HIS FRIENDS, THE IRS:

"These letters [from the Internal Revenue Service] act as a sort of 'government stamp of approval' for every one of those churches and groups."

**David Miscavige**  
November 1993 IAS Event

## L. RON HUBBARD SAYS:

"What's this? ...[A] society in this shape will approve Scientology into power? Hell no! And to hell with this society. We're making a new one. So let's skip the approval button from a lot of wogs..."

**L. Ron Hubbard**  
HCO PL 26 May 1961

"...I was able to look this over and realize that there wasn't any government on Earth that had any right to give us a license to survive."

**L. Ron Hubbard**  
Tape #6305C23, "State of OT"

*Uh, Dave: Could you say what you said again? That bit about approval...—Ed.*

## DM ON GETTING APPROVAL FROM HIS FRIENDS, THE IRS (REPRISE):

"These letters [from the Internal Revenue Service] act as a sort of 'government stamp of approval' for every one of those churches and groups."

**David Miscavige**  
November 1993 IAS Event  
*(Continued on other side.)*

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*You know, I thought that was what you said. Ahem.—Ed.*

## **MORE DM ON HIS FRIENDS, THE IRS:**

"...[O]ver the years the IRS finally assembled a team of some very decent individuals to resolve these matters with us."

**David Miscavige**  
November 1993 IAS Event

## **L. RON HUBBARD SAYS:**

"There are no good government or SP group agents."

**L. Ron Hubbard**  
HCO PL 26 December 1966

*Dear me! This is confusing. There must be some areas where DM is in agreement with the old man. How about the subject of the enemies of Scientology and the source of attacks. What do you say, Dave?—Ed.*

## **DM ON THE SOURCE OF ATTACKS:**

"As you no doubt realize, the IRS is basic on the chain of attacks on Scientology."

**David Miscavige**  
November 1993 IAS Event

*Dave! Those are your FRIENDS you're talking about! But wait! I get you now: since you've forged a "peace treaty" with the IRS, and since—as you say—they are "basic on the chain of attacks," then we can all rest easy and not*

*worry any more. Right? Well, that's wonderful news. But, you won't mind if we just check in briefly with LRH and get his views on this, will you?—Ed.*

## **L. RON HUBBARD SAYS:**

"Our enemies on this planet are less than 12 men. ...[T]hey are, oddly enough, directors in all the mental health groups in the world...and they control, of course, income tax...."

**L. Ron Hubbard**  
Tape #6709C20, "Ron's Journal '67"

*GULP! Dave! Those are your FRIENDS, the income tax people, he's talking about! Ron says they AREN'T basic on the chain, but that they are controlled by the SAME PEOPLE who control MENTAL HEALTH. Dave, we're confused. We know you wouldn't lie to us—would you? I mean, you're friends with these government people, and Interpol, and—well, ALL the very best people, really. So please reassure us that you mean what you say below—Ed.*

## **DM ON THE PURITY OF THE TECH:**

"All of LRH's tech has been made available in a pure, unadulterated form."

**David Miscavige**  
November 1993 IAS Event

*OOPS! We've run slap out of room for this issue. Sorry, but we'll have to wait till next issue to find out if Dave is telling the pure, unadulterated truth about that. In fact,*

*we'll devote our entire next issue to that very subject. And, oh, what an issue it is! Stay tuned, and don't miss a single vital issue of The Squirrel Watcher!—Ed.*

## **COMING NEXT ISSUE:**

*Is LRH's tech being cut, edited, altered, alloyed, adulterated and butchered, all with the approval of RTC? Nah-h-h-h...*

### *Our Editorial Motto:* **DON'T TAKE OUR WORD FOR IT!**

Although we at *The Squirrel Watcher* take great pride in getting our facts straight and accurate, you should check out EVERY fact thoroughly for yourself. Start by calling (213) 960-3500. Ask for the Tax Compliance Officer at OSA International. Ask him if you can see the 4" thick "peace treaty" that DM arranged to have signed between the church and the IRS. When he tells you "no," ask why not. Ask who wanted it to be secret. Also, ask your local org to show you the video of the 1993 IAS event, and check our quotes here against DM's actual speech. And good

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at request of recipient.**

# The SQUIRREL WATCHER



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Volume One

Issue Six

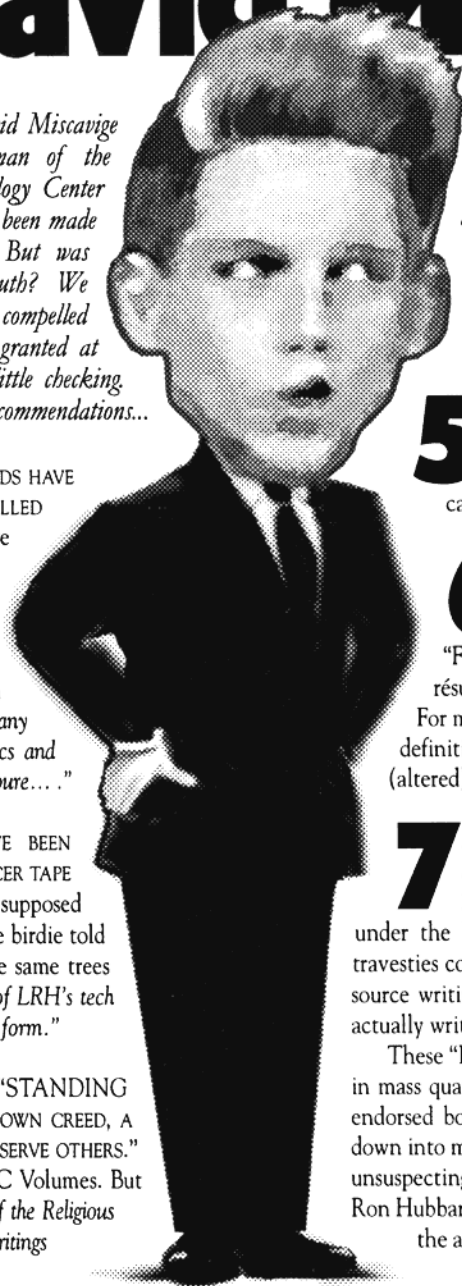
## Liars, Damned Liars, and David Miscavige

**W**hen we left him last issue, David Miscavige (DM to his buddies), Chairman of the Board of the Religious Technology Center (RTC), was vowing: "All of LRH's tech has been made available in a pure, unadulterated form." But was Davey telling the pure, unadulterated truth? We WANTED to believe it (since he seems so often compelled to say it). But we never take anything for granted at **THE SQUIRREL WATCHER**, so we did a little checking. Here are just a few of our findings. And recommendations...

**1** OVER 400 OF L. RON HUBBARD'S WORDS HAVE BEEN SNIPPED FROM THE TAPE CALLED "STUDYING: INTRODUCTION." Compare page 5 of the transcripts for the 1982 version (released when LRH was around), and the 1987 version—released and approved by you-know-who. (Hint: his initials are "DM.") These deletions are virtually undetectable on the tapes. But, gosh, DM sez: "I...ensure that any attempted perversion of the technology of Dianetics and Scientology is rapidly dealt with, to keep the religion pure..."

**2** OVER 600 OF LRH'S WORDS HAVE BEEN CHOPPED OUT OF ESTABLISHMENT OFFICER TAPE #1, "EST-O'S INSTANT HAT." We're not supposed to know this—and neither are you—but a little birdie told us, and we verified it. (Birdies often nest in the same trees where squirrels live.) Of course, DM sez: "All of LRH's tech has been made available in a pure, unadulterated form."

**3** IN HCO PL 18 DECEMBER 1961, "STANDING ORDERS, HCO," RON SAYS, "BY MY OWN CREED, A BEING IS ONLY AS VALUABLE AS HE CAN SERVE OTHERS." This policy has now disappeared from the OEC Volumes. But rest assured, DM sez: "I also oversee the affairs of the Religious Technology Center in...verifying that the source writings of the religion are kept pure."



**The Alter Boy**

**4** THERE NOW EXIST "SECULARIZED" VERSIONS OF SOME OF LRH'S TAPED LECTURES WHERE, FOR INSTANCE, THE TERM "PC" HAS BEEN CHANGED TO THE WORD "PERSON." But DM sez, "All of LRH's tech has been made available in a pure, unadulterated form." (One might wonder—is that really LRH saying the word "person," or did some other person, a person who sounds like LRH, say the word "person" for LRH? Hm-m-m.)

**5** LRH'S DEDICATION IN THE BOOK "SCIENCE OF SURVIVAL" WAS TO HIS DAUGHTER, DIANA HUBBARD. Apparently this didn't sit well with DM and friends at RTC; the dedication is missing from their edition.

**6** PERHAPS SQUEAMISHNESS ACCOUNTS FOR THE FACT THAT THE DEFINITION OF THE SECOND DYNAMIC HAS BEEN CHANGED IN THE CURRENT EDITION OF THE BOOK "Fundamentals of Thought." This is the book Ron wrote as a résumé of Scientology to be translated into non-English tongues. For more than ten separate printings, while he was on the line, the definition remained the same. After he was gone, the RTC-approved (altered) version was released. But DM sez—ah-h-h, never mind.

**7** ALTERATION AND INTERPRETATION (UH, SQUIRRELING) HAVE REALLY BECOME A FREE-FOR-ALL IN A RASH OF WORKS THAT HAVE BEEN RELEASED SINCE DM TOOK OVER. Masquerading under the banner, "Based on the works of L. Ron Hubbard," these travesties contain watered-down, altered, or re-written versions of LRH's source writings. No direct, specific credit is given to the parts that are actually written by LRH, either; there is just no distinction whatsoever.

These "BOTWOs" (Based On The Works Of...) are being pushed out in mass quantities all over the globe. They include, of course, the DM-endorsed book, "The Scientology Handbook," which has been broken down into many little squirrelette booklets foisted off in the thousands on unsuspecting Scientologists to "sell to their friends." Seeing the name L. Ron Hubbard on the cover, Scientologists are misled, then, into spreading the altered versions far and wide. And altered they are. Here is one

(Continued on other side)

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example only (out of so many, we're still working on cataloguing them all). In this example, LRH's original source writing has been subtly altered to remove the source from it. First, here's what LRH actually wrote, with his by-line:

"In reviewing several org upsets, I **have found** that the third party can go completely overlooked even in intensive investigation." (*Emphasis added—Ed.*)

**L. Ron Hubbard**  
HCO PL 24 February 1969, JUSTICE

Now here's the covert "improvement" that DM approved for publication in the "BOTWO" (squirrel) version:

"In reviewing several **organizational** upsets, **it has been found** that the third party can go completely overlooked even in intensive investigation." (*Emphasis added—Ed.*)

**Squirrel Unknown**  
page 312, "The Scientology Handbook"

Note how LRH has been neatly removed as source. With the release of "The Scientology Handbook," plus a host of entry-level courses called "The Life Improvement Courses" (first introduced in 1988, almost three years after LRH's departure), the entire

"The only way you can control people is to lie to them. You can write that down in your book in great big letters. ...When you find an individual is lying to you, you know that the individual is trying to control you...because if they give you enough misinformation they will pull you down the tone scale so that they can control you."

**L. Ron Hubbard**

bottom end of the bridge is now a mine-field of squirrely alterations. Here's just one example from the "Dynamics of Money" course. Again, we'll start with what LRH *actually* said:

"This is called rip-off. It is the 'exchange' condition of robbers, **tax men, governments and other criminal elements.**" (*Emphasis added—Ed.*)

**L. Ron Hubbard**  
HCO PL 10 September 1982, Finance Series 36

Now compare the covert "improvement" that DM approved for publication in the "BOTWO" (squirrel) version:

"This is called rip-off. It is the 'exchange' condition of robbers, **most tax men, many governments and criminal elements.**" (*Emphasis added—Ed.*)

**Squirrel Unknown**  
page 45, "The Dynamics of Money" course book

Note the addition of the words "most" and "many," and the deletion of the word "other." Of course you should note, also, that it completely changes LRH's original meaning. Subtle, isn't it? Cute, isn't it? (*Maybe this was DM's way of sucking up to his friends, the IRS [see The Squirrel Watcher, Volume 1, Issue 5]—Ed.*)

Well, we're out of space again. Thank goodness there are lots of you honest, decent people out there. But we've also met a few liars. And even some damned liars. And then we met DM. We leave it to you, gentle reader, to decide what category *he* is in.

**COMING NEXT ISSUE:**  
*A BIG surprise (for somebody)!*

*Our Editorial Motto:*  
**DON'T TAKE OUR WORD FOR IT!**

That's our single recommendation: *you* should *thoroughly* check out for yourself EVERY fact you read here. Get your confront up on evil, open your eyes, and LOOK! Then *do* something about it. Write it up! *Demand* only straight LRH. *Demand* the squirreling be stopped. And good luck to you.



\*BOTWO means  
"Based On The Works Of..."

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at request of recipient.

# The SQUIRREL WATCHER



A PERIODIC EDITORIAL PUBLICATION

PUBLISHED WHEN DEEMED NECESSARY

Volume Two

Issue One

## The Wit and Wisdom of DAVID MISCAVIGE

Introducing Mr. David Miscavige, Chairman of the Board of the Religious Technology Center (RTC), Protector of the Trademarks, Carrier of the Torch, Keeper of the Flame, and, in his own little circle of sycophants, Leader of the Pack. Last issue (VOLUME I, ISSUE 6, "Liars, Damned Liars, and David Miscavige"), we pointed out some discomfoting inconsistencies in a few of Mr. Miscavige's public utterings. We also promised you some surprises. And nothing is quite as surprising as the wit and wisdom of David Miscavige when revealed in the clear light of simple, straightforward questions, put to him in court-ordered sworn testimony. We all know him best, perhaps, bathed in the glow of stage lights: scripted, rehearsed, flanked by giant columns and pillars of flame, coiffed, uniformed, propped up by pomp and glory and stage sets and special effects. Which is why we are INTRODUCING Mr. David Miscavige—unscripted, unrehearsed, and properly attired...

**QUESTION:** Mr. Miscavige, do you have a high school education?

**MISCAVIGE:** I don't know what that question means.

*(Should we just stop here? Nah-h-h. Let's go on; it can only get better.—Ed.)*

**QUESTION:** Mr. Miscavige, when you were first appointed to the position of Chairman of the Board...who were the other board members?

**MISCAVIGE:** I have no idea what that question means. ...

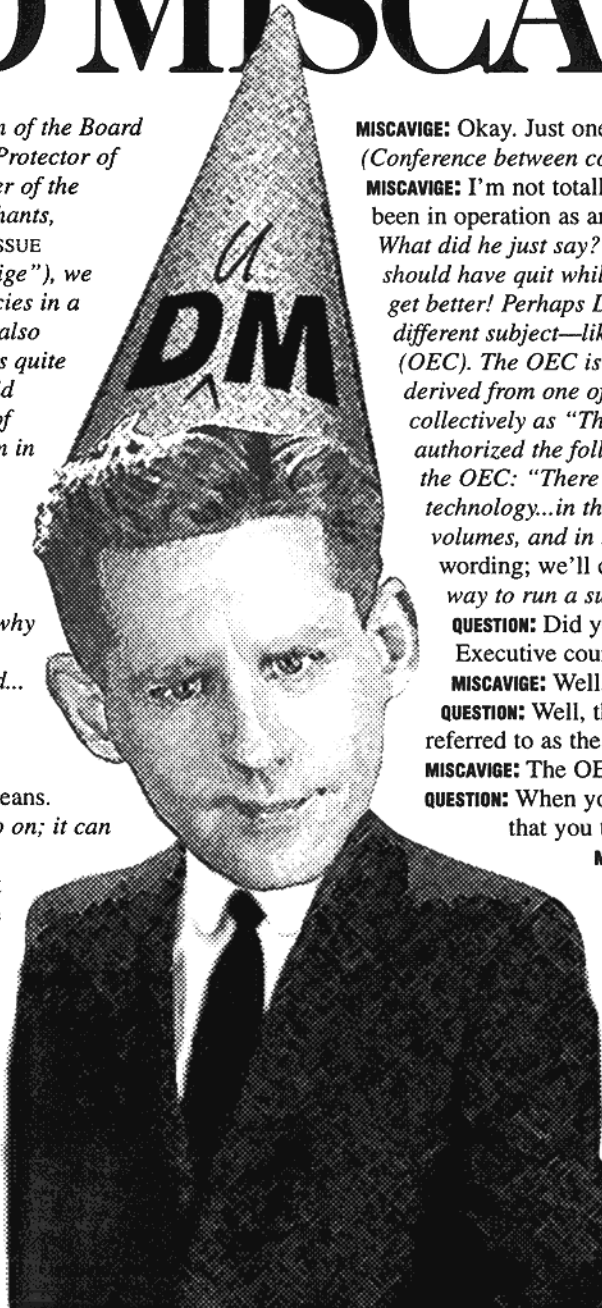
**QUESTION:** What is the function of the trustees?

**MISCAVIGE:** Okay. When you say, "function," let me just understand what you mean. ...

**QUESTION:** What corporate position(s) did you take, and when did you take them?

**MISCAVIGE:** What do you mean by "corporate positions?"...

**QUESTION:** You have not been President of RTC; is that correct?



**MISCAVIGE:** Okay. Just one second. I need to speak to him... .  
*(Conference between counsel and witness)*

**MISCAVIGE:** I'm not totally sure, but certainly not since RTC has been in operation as an organization or a corporation.

*What did he just say? Anybody? Anybody? Okay, maybe we should have quit while we were ahead. But it's just GOT to get better! Perhaps Dave will have better luck with a different subject—like the Organization Executive Course (OEC). The OEC is made up of separate courses, each derived from one of the several volumes that are known collectively as "The OEC Volumes." DM's own RTC has authorized the following definitive statement regarding the OEC:*

*"There is a wealth of administrative technology...in the new Organization Executive Course volumes, and in the OEC Course (sic—take note of that wording; we'll come back to it)... . There is no other way to run a successful organization... ." Well, Dave?*

**QUESTION:** Did you ever study all the Organization Executive courses, Mr. Miscavige?

**MISCAVIGE:** Well, what do you mean by that?

**QUESTION:** Well, there's a set of green volumes generally referred to as the OEC Volumes. ...Is it a course format?

**MISCAVIGE:** The OEC volumes? No, they're in volumes. ...

**QUESTION:** When you *study* the OEC volumes, it's a course that you take, isn't it?

**MISCAVIGE:** There is a course, but you say, "when you study the OEC volumes, it's a course that you take," and I'm telling you it's entirely inaccurate.

**QUESTION:** The OEC course is entirely separate from the OEC volumes?

**MISCAVIGE:** Yes. Maybe. That's 50-50. No. I mean—no, it's not an accurate statement. ...OEC means Org Exec Course. So you're asking me if I took the Org Exec Course course. Of course I didn't, because there's no such thing as the Org Exec Course course. *(See RTC's authorized wording above—Ed.)*

**QUESTION:** But there's an Org

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Executive Course?

**MISCAVIGE:** Yes.

**QUESTION:** Did you take that course?

**MISCAVIGE:** Which one? That's where the confusion is entering here.

**QUESTION:** All right. How many are there?

**MISCAVIGE:** When, now?

**QUESTION:** How many Org Executive Courses are there now is fine. ...

**MISCAVIGE:** I don't know what you mean by that. I really don't.

You're confusing a set of volumes with a course. ...

**QUESTION:** I think the question stands for itself. ...

**MISCAVIGE:** I don't get it. How many Org Executive Courses? There have been numerous. That's my answer.

**QUESTION:** Have you studied the OEC Volumes?

**MISCAVIGE:** What do you mean by that? Really, I'm serious. Clarify for me—

**QUESTION:** (Y)ou've taken the OEC? You have taken a course entitled the Org Executive Course?

**MISCAVIGE:** Taken? I don't even know what that means, "taken."

**QUESTION:** But you've *done* the Org Executive Course?

**MISCAVIGE'S ATTORNEY:** I don't know what "done" means.

**QUESTION:** Have you been *certified* as having taken the OEC?

**MISCAVIGE:** I don't think so.

**QUESTION:** Have you *graduated* from the Org Executive Course?

**MISCAVIGE:** No.

*See! We told you it would get better: Dave finally actually answered a question! So since we're on a roll: The current authorized biography of David Miscavige, published on the World Wide Web by the Church of Scientology International (CSI), says: "In the early 1980s, Mr. Miscavige was a leader in reorganizing the corporate structure of the Church... ." In 1982, Miscavige hosted, ran, and MC'ed a Mission Holders'*



*Conference that announced the corporate restructuring in which he had been "a leader." So let's see if Dave can answer some questions about his leadership role:*

**QUESTION:** In...October of 1982, did you attend a meeting in San Francisco, known as the Mission Holders' Conference?

**MISCAVIGE:** Yes, I did.

**QUESTION:** Did you have any zone of responsibility in terms of planning, overseeing that conference?

**MISCAVIGE:** I don't know what that question means. ...

**QUESTION:** Was one of the purposes of the conference to announce...changes in the corporate structure of Scientology?

**MISCAVIGE:** Yes.

**QUESTION:** Okay. And are you familiar with the plans, the work that went on prior to the conference in developing those changes?

**MISCAVIGE:** Familiar? Why don't you define that for me. ...

**QUESTION:** You may want to take a look at this (*a transcript of the 1982 Mission Holders' Conference*). Towards the top of page 4, Mr. (Lymon) Spurlock states that: "Prior to the end of 1981, a few of us got together and took a look at the corporate structure of the church with a view in mind of making it more defensible and more regular and to make an overall improvement." And then he refers to a **chart**. When he says "a few of us," who is he talking about?...

**MISCAVIGE:** I would have to guess who he had in mind.

**QUESTION:** Were you one of the people he had in mind?

**MISCAVIGE:** ...I don't know what he was thinking when he said this. (*The questioner now now brings out the official chart, mentioned*

*above, that was used by Miscavige and Lymon Spurlock at the Mission Holders' Conference to graphically illustrate the new corporate relationships. The questioner shows it to "the leader" of the corporate restructuring.)*

**QUESTION:** Does the line on the chart between RTC and CSI correctly reflect RTC was senior to CSI?

**MISCAVIGE:** I don't know what that reflects. I don't know what the meaning of that line was.

**QUESTION:** Was RTC senior to CSI?

**MISCAVIGE:** What is your definition of senior? ...

**QUESTION:** All right. Did RTC have any responsibility for being able to supervise any functions of CSI?

**MISCAVIGE:** What do you mean by "supervise?"...

**QUESTION:** The line between RTC and SMI (*Scientology Missions International*) here, does that reflect any way in which RTC was senior to SMI?

**MISCAVIGE:** That line?

**QUESTION:** Yes.

**MISCAVIGE:** I don't know why that line is there like that. I don't know.

**QUESTION:** Well, was the conference, to the best of your recollection, an accurate representation of what the new corporate lines of authority were going to be?

**MISCAVIGE:** Corporate lines of authority?

*Hmm-m-m. One wonders: Is Dave lying in his authorized bio, or in his sworn testimony? \*SIGH\* Let's move on, shall we?—Ed.*

---

*"Yes. Maybe.  
That's 50-50. No."*

---

**QUESTION:** ...Did you participate in the preparation of this document (*a booklet: "The Command Channels Of Scientology"*)?

**MISCAVIGE:** What do you mean by "participate?" ...

**QUESTION:** Did you approve the draft that you saw before it was sent back to be put into the final draft?

**MISCAVIGE:** Yes. ...(*Bookmark this; we'll come back to it.—Ed.*)

**QUESTION:** Did you have any communications from Mr. Hubbard, in writing, either by telex or typewritten form, regarding the management of other Scientology organizations or corporations after your arrival at Gilman Hot Springs? ...

**MISCAVIGE:** I don't get the question. I don't know what you're asking. (*Attorney-client discussion held off the record.*)

**MISCAVIGE:** Tell me what you mean by "management." You define for me "management."

**QUESTION:** Well, what do you understand "management" to mean, Mr. Miscavige? ...

**MISCAVIGE:** I don't understand the question. I don't understand what you mean by "management". ...I'm quite willing to answer if you make it clear to me exactly what you're asking me.

**QUESTION:** Reading from "The Command Channels Of Scientology," a booklet copyrighted by CSI in 1988, which...defines, from an LRH "Essay on Management," the following: "Management could be said to be the planning of means to attain goals and their assignation for execution to staff and the proper coordination of activities within the group to attain maximal efficiency with minimal effort to attain determined goals."

**MISCAVIGE:** So I've read the "Essay on Management;" is that your question?

**QUESTION:** No.



**MISCAVIGE:** I've also read this book ("*The Command Channels Of Scientology*") which is 1988, which is eight years after the question you're asking me. (*Huh?—Ed.*) I'm not sure what—what exactly do you want to know?

**QUESTION:** Using that definition of management, Mr. Miscavige—  
**MISCAVIGE:** Okay. Give me that.

**QUESTION:** There you go (*indicating in "The Command Channels Of Scientology"—the very booklet DM says that he had approved!*).

**MISCAVIGE:** When are you asking me this?

**QUESTION:** There's the definition of management. You've asked what that means.

**MISCAVIGE:** No. No. I'm asking *when*. Your question doesn't—

**QUESTION:** (S)ubsequent to your arrival at Gilman Hot Springs. ...

**MISCAVIGE:** You tell me exactly—I don't get exactly what you—what exactly you're wanting to know about this. ... You say about management. So if I read this definition, like about *this paragraph*, I don't know that I received any.

**QUESTION:** No, about the concept which that paragraph deals with, Mr. Miscavige.

**MISCAVIGE:** Well, this—this is a *concept*.

**QUESTION:** I request that you respond—

**MISCAVIGE:** This is a concept out of "An Essay on Management."

Now, if you'd like—do you have a copy of the entirety of the "Essay on Management," which we probably should read here just so we're not—so we have a complete— This, obviously, was not

**MISCAVIGE:** Yes.

**QUESTION:** Who has had a variety of positions and responsibilities—  
**MISCAVIGE:** Well...I am a Scientologist; that has nothing to do with position or responsibility, but as a Scientologist, okay.

**QUESTION:** Who has *also* had a variety of positions and responsibility.

**MISCAVIGE:** Okay.

**QUESTION:** Is it important that responsibility be exercised and actions taken according to Source?

**MISCAVIGE:** How do you define "responsibility?"...

**QUESTION:** Are HCO PL's (Hubbard Communications Policy Letters) to be followed exactly?

**MISCAVIGE:** What do you mean by that—"followed exactly?"...

**QUESTION:** Here is an HCO PL of October 29, 1962 signed by L. Ron Hubbard... Is this policy letter current?

**MISCAVIGE:** Well, if you consider 28 years ago current. ...

**QUESTION:** Policy letters...written by L. Ron Hubbard cannot be withdrawn; is that correct?

**MISCAVIGE:** I don't know what "withdrawn" means...

**QUESTION:** Well, could they be overruled?

**MISCAVIGE:** How do you mean? It's a writing. You know, you're asking me about a piece of paper. I mean, can you overrule a book?

**QUESTION:** (C)an this be cancelled?

**MISCAVIGE:** Cancelled? No, but I don't understand when you say that. If you send a letter to somebody, can you cancel that letter? There's my answer to your question. ...

**QUESTION:** Is it important that...responsibilities be performed according to Source; is that a correct statement?

**MISCAVIGE:** No.

(*Stunned silence here, folks.*) Well (GULP), he answered yet another question. (He mighta' oughta' stayed home for that one.) Let's take a break for some air. Perform the endless loop below until you get tired of it, then read on. Begin endless loop:

**QUESTION:** Are you familiar with the practice of bypass?

**MISCAVIGE:** "The practice of bypass," I don't know what that means.

**QUESTION:** Well...what does "bypass" mean?

**MISCAVIGE:** In normal english...I guess, to pass something by.

**QUESTION:** Does it have a significance as management policy within Scientology?

**MISCAVIGE:** The word "bypass?"...I mean, now you're asking me a technical question in reference to— Just one second.

(*Attorney-client discussion held off the record.*)

**MISCAVIGE'S ATTORNEY:** He's confused. Mr. Miscavige said to me that he's confused by what you mean.

**QUESTION:** ...Is it the duty of management to bypass into (an) area and take charge to make sure that things get back on track...?

**MISCAVIGE:** Well, would you clarify to me what you mean by "management?"...

(*Argghh! No! Please let's don't go through that again!—Ed.*)

**QUESTION:** Does bypass...ever occur between orgs...?

**MISCAVIGE:** These are very hypothetical. Give me— Who do you mean? What do you mean by that, "bypassing?" (*Return to "Begin endless loop," OR, continue reading below.*)

**QUESTION:** Have you taken any business courses, Mr. Miscavige?

**MISCAVIGE:** I wouldn't know what that means.

**QUESTION:** Have you taken any courses in community colleges or colleges or business schools regarding management principles?

**MISCAVIGE:** You mean public schools?

**QUESTION:** In *any* school.



*"This is a statement, a concept.  
I have trouble with that."*

written for this deposition. This was written for—

**QUESTION:** Mr. Miscavige—

**MISCAVIGE:**—Scientologists. ...You're asking me about a paragraph out of this, and I think—I think if you have the "Essay on Management," let's take a look at the whole thing, and maybe I could— If that's what you're talking about, I can probably answer it more easily. I mean, if you look at this, this is a pretty— This isn't a *doingness*. This is a *statement*, a *concept*. You're reading to me about a *concept*? I don't know. I have trouble with that.

**QUESTION:** I will note for the record that I will consider this a failure to answer the question and...subject to a motion to compel. ...

(*\*SIGH\* Let's move on again, shall we?—Ed.*)

**QUESTION:** You stated you did receive communications in writing from Mr. Hubbard...

**MISCAVIGE:** Let me ask you, then, what do you mean by "communications?" Tell me what you mean by "communications," and I think we can get somewhere here. ...

**QUESTION:** If they (*the communications you received*) were not signed, what was the means by which you knew they came from Hubbard?

**MISCAVIGE:** How did I know they were from LRH?

**QUESTION:** Yes.

**MISCAVIGE:** You want my answer?

**QUESTION:** Yes.

**MISCAVIGE:** I knew. That's my best answer. I knew.

*Should we count that as an answer? Ah, let's go ahead and give it to him. In fact, let's give him two points—one for ESP. Now let's hear what Dave thinks about responsibility and the sanctity of L. Ron Hubbard's works:*

**QUESTION:** As a Scientologist, Mr. Miscavige—



**MISCAVIGE:** I'm not sure I get it yet.

**QUESTION:** What is it that you don't understand, Mr. Miscavige?

**MISCAVIGE:** Well, I think I know a lot about business, but I don't know what you're asking me. ...

*Well, dear reader, YOU may be asking, "How in the world did this man ever get into a position of authority?" Fortunately, DM himself is ready with the answer:*

**QUESTION:** Who appointed you to the Board of RTC?

**MISCAVIGE:** The trustees of RTC.

**QUESTION:** Who were who(m)?

**MISCAVIGE:** Who were Norman Starkey, Lyman Spurlock and myself.

*In the immortal circuit-words of DM: "There you go..."*

## A Word or Two About "Out of Context"

We get feedback about *THE SQUIRREL WATCHER* from time to time. Besides the kudos for making invaluable information available to a broad readership, we also, of course, hear about rabid complaints from the squirrels we report on. They actually have two, and only two, lines of attack (since they NEVER address the facts we report on): The primary one is DISCREDIT THE SOURCE OF THE INFORMATION (which is why we remain fabian). The other is, "IT'S TAKEN OUT OF CONTEXT!" We edit only for clarity and relevance. We *also* always invite our readers to go to the same sources we went to for our information, and to make their own informed decisions. See the top of the next column for the publicly-available sources where we got the information in this issue.

1. 1990 DEPOSITION OF DAVID MISCAVIGE, Superior Court of the State of California for the County of Los Angeles, Case No. C 694401. We found it on the Web at:  
<http://www.geocities.com/ResearchTriangle/7959/dm.html>

2. CHURCH OF SCIENTOLOGY INTERNATIONAL 1997 BIOGRAPHY OF DAVID MISCAVIGE on the Web. We found it at:

<http://www.scientology.org/scnnews/miscavg.htm>

(Of course, once this issue comes out, we wouldn't put it past DM to have the page changed, removing the part about him being "a leader" in the corporate restructuring. But that's what it says now.)

And remember our editorial policy:

## Don't Take Our Word For It; Look For Yourself!

Now let us leave you with these incisive quotes:

*"(T)here is a test for sanity...which is so simple that anyone can apply it. What is the communication lag of the individual?... The fast answer tells of...the sane mind... .*

*"(C)ommunication lag is: 'the length of time intervening between the posing of the question...and the exact moment that question...is answered.' ...It does not matter if (he) stood on his head, went to the North Pole, gave a dissertation on Botany, stood silent, answered some other question, thought it over...or began to stack beads. Any other action but answering...is communication lag."*

**L. RON HUBBARD**

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